

THE GEORGE WASHINGTON UNIVERSITY  
Washington, DC

MINUTES OF THE REGULAR MEETING  
OF THE FACULTY SENATE HELD ON  
SEPTEMBER 12, 1997, IN THE ELLIOTT  
ROOM, UNIVERSITY CLUB, MARVIN CENTER

The meeting was called to order by Vice President Lehman at 2:15 p.m.

Present: Vice President Lehman, Registrar Selinsky, Parliamentarian Pagel; Dean Lefton; Professors Boswell, Captain, Castleberry, Griffith, Gupta, Harrauld, Harrington, Johnston, Ludlow, Lynch, McAleavey, Robinson, Seale, Silber, Simon, Slaby, Smith, Sodaro, Solomon, and Yezer

Absent: President Trachtenberg; Deans Friedenthal, Futrell, Harding, Kee, Keimowitz, Mazzuchi, and Riegelman; Professors Agnew, Cawley, Kahn, Peroni, Wirtz, and Youens

Vice President Lehman introduced and welcomed Lester A. Lefton, new Dean of Columbian School of Arts and Sciences. Professor Seale noted his resignation from the Faculty Senate because of his appointment as Senior Associate Dean of the School of Business and Public Management.

TRIBUTES IN MEMORIAM

Assistant Vice President Peggys Cohen read "A TRIBUTE TO THE MEMORY OF PROFESSOR EMERITUS AND VICE PRESIDENT FOR ACADEMIC AFFAIRS EMERITUS HAROLD FREDERICK BRIGHT," who died June 12, 1997, at the age of 83. Vice President Bright was a member of the Department of Statistics, Columbian School of Arts and Sciences, before his appointment as Vice President for Academic Affairs in 1966.

Professor Emeritus Galip M. Arkilic read "A TRIBUTE TO THE MEMORY OF PROFESSOR EMERITUS RAYMOND RICHARD FOX," who died May 7, 1997, at the age of 73. Professor Fox was a member of the Department of Civil, Mechanical, and Environmental Engineering, School of Engineering and Applied Science.

Professor Yvonne Captain read "A LOVING TRIBUTE TO THE MEMORY OF PROFESSOR EMERITUS JOHN ANDREW FREY," who died August 22, 1997, at the age of 67. Professor Frey was a member of the Department of Romance Languages and Literatures, Columbian School of Arts and Sciences.

(Copies of the tributes are attached and made a part of these minutes.)

APPROVAL OF THE MINUTES

The minutes of the regular meeting of May 9, 1997, were approved as distributed.

INTRODUCTION OF RESOLUTIONS

No resolutions were introduced.

UPDATE ON MOUNT VERNON TRANSITION TEAM BY PROFESSOR LILIEN F. ROBINSON, VICE PRESIDENT WALTER M. BORTZ, AND ASSOCIATE VICE PRESIDENT DON BOSELOVIC

Professor Robinson reported that the Transition Team, composed of GW faculty and Mount Vernon faculty, has been meeting since last spring. The Team was asked to make recommendations to the administration about what route should be taken with respect to the academic future of Mount Vernon in the context of its affiliation with GWU. Although nothing has been finalized, the Team seemed to agree that Mount Vernon should be a college or a school of The George Washington University and that it should remain a college for women. The Team focused on the number of programs which might be continued at Mount Vernon without duplication of GW courses. The targeted programs are Interior Design, Business Administration, Human Development and Early Childhood Education, although there may be other programs as well. Professor Robinson emphasized that these recommendations are still in the developmental phase, but the basic idea is that students would take core courses at Mount Vernon for the first two years and then transfer to GW to complete their degrees. Assuming that the Team agrees on firm recommendations about Mount Vernon, Professor Robinson pointed out that such recommendations would have to follow the appropriate procedures in accordance with our Faculty Code and be brought to the appropriate academic departments or programs and schools, as well as the Faculty Senate, before any plans are finalized.

Professor Johnston asked if the admissions policy at Mount Vernon would be the same as it is for GW, and Vice President Lehman responded that it would be the same as for all of our schools at this point in time. Professor Smith asked if the students attending Mount Vernon now were doing so with the understanding of a four year degree from GW. Professor Robinson said that she did not have any information on this matter.

Professor Silber said that he recalled that the President advised the Senate that there would be a two-year good faith effort to help Mount Vernon achieve a viable enrollment, and if that did



not work out, then there would be discussions about what to do, and he wondered if that position has changed. Vice President Lehman explained that we were currently in the second year, and what we were trying to do at this point is to devise the most viable method for recruiting an appropriate class for Mount Vernon that would make it a financially viable operation for next year.

Further discussion followed by Professors Sodaro, Robinson, Griffith, Boswell, Captain, McAleavey, Yezer, Gupta, and Vice President Lehman.

Vice President Bortz described the efforts of restoring the physical structures at Mount Vernon since the affiliation agreement was signed last fall. Because the physical structures had been permitted to deteriorate for a number of years, he said that GW immediately moved to protect its investment by having repairs made to roofs, gutters, roads, etc., so that prospective students would view it a little more optimistically and returning students would wish to return. He said that the faculty of GW and the faculty of Mount Vernon have done an extraordinary job of working together and looking for ways for Mount Vernon College to use its facilities.

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Professor Solomon asked if the administration has any loss target limit in mind, and Associate Vice President Boselovic replied that the University cannot sustain \$3 or \$4 million deficits. Professor Ludlow asked who is in charge basically of the publicity and recruitment campaigns for Mount Vernon. Vice President Bortz explained that this question has to do with admissions on the one hand and public relations on the other. He said that the Public Relations Office has recently been moved to his offices and that the University is moving very quickly to get out some publications that will show Mount Vernon College in a different light than in the past. Also the Admissions Office responsibilities have been placed under the direction of the GW Office.

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Professor Griffith said it was his understanding that the subsidy for the Mount Vernon campus would not be coming out of the University's operating budget, but would be a transfer of endowment. He asked Associate Vice President Boselovic if that was correct, and how much credit the Board was willing to give the administration to turn this project around. Associate Vice President Boselovic said that that was correct, but he was not

aware of a specific limit. Vice President Bortz noted that the affiliation agreement effectively covers three years. We have just finished the first. In the second year, it was agreed that if the deficit was more than \$1 million, the University had the right to begin a process of closing down the college. He said the important point, however, is that at the end of this year, if everything looks great, then the University can extend the timeline further.

Professor Johnston said that it appeared to him that the administration was leaning in the direction of making Mount Vernon a school of The George Washington University, and, therefore, he would like some assurance that the Faculty Senate would be brought into this process at an early point so that the Faculty Senate would have some meaningful input on some very basic academic decisions. Vice President Bortz replied that one of the reasons the Chair of the Executive Committee, Professor Robinson, was appointed Co-Chair of the Transition Team is to keep the faculty involved, knowing full well that Professor Robinson would not let this process go very far without Faculty Senate involvement.

REPORT ON NEW MISSION STATEMENT OF THE COMMITTEE ON UNIVERSITY AND URBAN AFFAIRS BY PROFESSOR YVONNE CAPTAIN, CHAIR

On behalf of the Committee on University and Urban Affairs, Professor Captain, Chair, moved the adoption of the Committee's new Mission Statement, and the motion was seconded. Professor Captain said that throughout its monthly meetings and its online discussions, the Committee discovered the need to rework its mission statement. Because there are so many organizations that are working toward the same goals, the members thought the Committee on University and Urban Affairs would be the proper place to share the information about what is happening in the District and in surrounding areas. She said the Committee also wanted to be proactive and to work on different projects. For example, Professor Captain noted that this year the Committee will be working with the School Without Walls located near the University.

The question was called, and the motion was passed unanimously.

GENERAL BUSINESS

I. NOMINATION FOR ELECTION OF FACULTY TO SENATE STANDING COMMITTEES

On behalf of the Executive Committee, Professor Robinson moved the following nominations: Professor Arthur D. Kirsch and Philip Jacks to the Committee on Appointment, Salary and Promotion Policies; Professors David Goodenough and Howard C. Pierpont to the Committee on Professional Ethics and Academic Freedom; and

Professors Charles Garris, Edward Cherian, and Robert Smythe to the Committee on Fiscal Planning and Budgeting. The nominations were approved.

II. RESPONSE OF PRESIDENT TRACHTENBERG TO FACULTY SENATE RESOLUTIONS FOR THE 1996-97 SESSION

With reference to Resolution 96/13, "A Resolution on the Establishment of a School of Public Health and Health Services," Professor Griffith noted that the President's response to this resolution seemed to indicate that the resolution was not acceptable as it was written. He asked Professor Robinson if she could clarify this because he thought that the Senate had achieved a large measure of agreement with the Medical Center on the terms of the resolution. Professor Robinson replied that she had spoken to Vice President Lehman about this matter and he had indicated that there would be a special committee appointed with representatives from the Executive Committee and the Medical Center to be chaired by a Board member to work on those matters that need to be resolved. Professor Griffith also noted that there was a provision in the resolution that suggested that SPHHS should receive representation in the Faculty Senate. He asked if the Faculty Organization Plan should be modified to reflect that. Professor Robinson said that the Faculty Organization Plan would need to be modified, and that her understanding was that the Administration did not have a problem with that. (See enclosed Report of the Executive Committee for further discussion of President's response to Resolution 96/13.)

III. REPORT OF THE EXECUTIVE COMMITTEE

The Report of the Executive Committee by Professor Robinson, Chair, is enclosed.

IV. INTERIM REPORTS OF SENATE COMMITTEE CHAIRS

No interim reports were made.

BRIEF STATEMENTS (AND QUESTIONS)

Professor Griffith said that, inasmuch as he and his faculty colleagues had considerable trouble in the past two weeks getting into Aladin, he wished to recognize the bravery of the University Librarian, Mr. Siggins, for showing up at the Senate meeting today.

Professor Gupta asked Vice President Lehman if he would inform the Senate about the way the retiree health benefits issue has been resolved. Vice President Lehman replied that he had a preliminary statement to read to the Senate today. This statement, though not



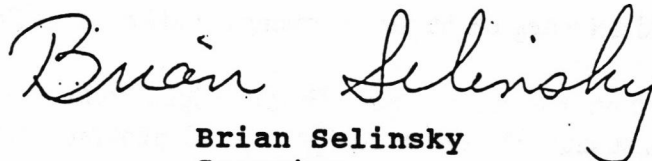
quite final, will appear in the Faculty Handbook. He then read the following statement:

Effective July 1, 1997, the contribution for retired faculty members will equal the University's contribution to that program commonly referred to and chosen by the administration as the "base plan" for the individual GW employee. The contribution will be made for all retirees who retired after June 30, 1992 and are eligible for the University contribution to retiree health premiums as of July 1, 1997 for a period of ninety-six months minus the number of months for which the retiree has already received the retirement benefit of a University contribution to health insurance. For individual faculty members who retired pursuant to separate agreements with the University the terms of such agreements regarding retiree health insurance premium contributions will continue to apply.

To summarize, Professor Gupta said that the University's contribution to faculty retirees' health premiums will increase from \$40.00 to \$121.19 a month, effective July 1, 1997, for up to eight years. Vice President Lehman agreed that that was correct.

ADJOURNMENT

Upon motion made and seconded, Vice President Lehman adjourned the meeting at 3:30 p.m.



Brian Selinsky  
Secretary





**A Tribute to the Memory of  
Professor Emeritus and Vice President for Academic Affairs Emeritus  
Harold Frederick Bright**

On June 12, 1997, Harold Frederick Bright, Professor Emeritus of Statistics and Vice President for Academic Affairs Emeritus, died of a heart attack at the age of 83. Although he retired over a decade ago, there are many of us on the faculty and staff with fond memories of working, playing and "punning" with him as colleague and friend--perhaps even as tennis partner.

Harold Bright grew up in Smethport, Pennsylvania. He received his A.B. degree from Lake Forest College, his M.S. from the University of Rochester, and his Ph.D. from the University of Texas.

In 1952, after receiving his doctorate, he became affiliated with The George Washington University as Project Leader at the Human Resources Research Office, an agency run by the University under contract to the Army. He left that organization in 1956 as Deputy Director for a position in private industry. A couple of years later, in 1958, Dr. Bright joined the faculty of the University as Professor of Statistics and Chairman of the Department of Statistics. He was always proud to be a faculty member. He once told me to call him Professor Bright rather than Dr. Bright. Why? Anyone could get a degree, but not everyone could become a Professor.

During his chairmanship, Professor Bright helped build both the undergraduate and graduate programs in statistics. He also wrote a successful grant proposal that resulted in the establishment in 1963 of the Computer Center, the first GW academic computer center, of which he served as the first Director. He also taught the first computer programming course at GW. Many of us who took the course congregated in the one-room computer center at all hours of the day and night, with Harold Bright there to spur us on, feeding punch cards into his new toy and hoping our programs would run successfully.

He was also proud of the fact that his opinion could always be heard at faculty meetings. He was honest and forthright--downright blunt, but never lacking a sense of humor. And so he was called upon to serve the University. In 1964, he became Associate Dean of Faculties and in 1965 added the position of Acting Dean of the School of Government, Business and International Affairs to his portfolio. In 1966, the then new president Lloyd Elliott asked him to become his Vice President for Academic Affairs. Three years later, President Elliott amended the title to Vice President for Academic Affairs and Provost, thus making VP Bright his senior vice president.

Throughout his administrative career here, he continued to teach. He was first and foremost Professor of Statistics. When the administrative offices were moved into Rice Hall where all the offices had been professionally decorated, Professor Bright wanted to know where his blackboard was! How could he hold office hours for his students without a blackboard? He prevailed, and the first, and as far as I know the only, designer blackboard on the GW campus was hung in his office. He used it so much that by the time he retired all the "design" was worn off!

Even after being named Professor Emeritus and Vice President for Academic Affairs Emeritus in 1984, he continued teaching and playing tennis here until 1988 when he moved to Davenport, Iowa. There, he taught at St. Ambrose University and found plenty of tennis partners. As a matter of fact, when he was eligible he joined an 80-year-old's tennis league that took him around the country playing tennis with other octogenarians.

No tribute to Harold Bright would be complete without mentioning his infectious laugh, his ready smile, the sparkle of mischief in his eyes, his wit and his bottomless supply of gosh awful puns. These we'll remember as well as his unfailing good humor, balanced perspective, his honesty and forthrightness, and his dedication to teaching.

Professor Bright was a valued member of the Department of Statistics, an excellent teacher, a friend of the faculty, students, and staff, and an admired and respected administrator. For over two decades he was dedicated to the University and for some of us, he was the University.

Harold Bright--friend, colleague, mentor, teacher, leader, father, grandfather, and great-grandfather--you're gone, but you'll never be forgotten.

Peggye Cohen  
Assistant Vice President for Institutional Research

September 12, 1997  
Faculty Senate Meeting

**A Tribute to the Memory of  
Professor Emeritus Raymond R. Fox**

On May 7, 1977, our good friend and colleague Professor Emeritus Raymond R. Fox passed away eleven days shy of his 74th birthday.

Born in San Francisco, Ray moved to Roslyn, Washington in his early teens, and then to Seattle to attend the University of Washington. He received his Bachelor of Science degree in civil engineering in 1949 and a Master of Science degree in civil engineering in 1952. He did further graduate study toward a PhD at Northwestern University, specializing in structural engineering and soil and foundation engineering.

He gained experience in structural and geotechnical engineering over a period of more than forty years, beginning during World War II in the U. S. Navy C.B.'s in base engineering offices and with the Boeing Aircraft Company. He was involved in the design and special studies of structures and foundations on bridges, buildings, industrial plants, missile bases, power plants, and waterfront and offshore structures. Some of his studies involved special problems such as tornado damage and probabilistic design, earthquake-resistant design requirements, and costal wind and flood resistance of structures subject to hurricanes and tsunamics.

Subsequently, he performed analysis and design of continuous arch and girder bridges in both steel and concrete for the Washington State Highway Department in Olympia. Ray was a structural engineer on school and office buildings, bridges, and pulp and paper mills for Stevenson and Rubens in Seattle. He then moved to Northwestern University for further graduate work, becoming an instructor for undergraduate courses in structural analysis and design and also soil mechanics.

Ray then joined C.F. Braun & Company in Alabama, California as a senior engineer responsible for the analysis and design of all types of structures and foundations for heavy industrial plants for the chemical and petroleum industries. He became a senior engineer for Daniel, Mann, Johnson & Mendenhall and Associates in Los Angeles, responsible for special studies of soil-structure interaction for Titan II missile bases. He was responsible for developing new designs and analytical procedures for blast-resistant design. He continued this type of work on the Minuteman missile bases for the National Engineering Science Company in Pasadena, California.

He then returned to the teaching profession at The George Washington University, where he taught graduate and undergraduate courses geotechnical engineering and structural design. His particular interests included design of foundations and structures for dynamic loads including wind, earthquakes, nuclear explosions, and ocean forces. Ray maintained an active interest in engineering practice through a variety of consulting assignments, primarily with the National Academy of Sciences and the consulting firm of Dames and Moore. In this capacity, he performed studies on compacted and hydraulic fills and slope stability, as well as foundation studies for a broad range of engineering structures. He developed instructional materials and taught courses, to literally hundreds of engineers and architects, on shelter design for fallout and

low-level blast-resistant design. He was a registered professional engineer in a number of states, including Washington, Maryland, District of Columbia, and Virginia. He was an active member of a number of professional and honor societies, including the American Society of Civil Engineers, American Concrete Institute, Earthquake Engineering Research Institute. Sigma Xi, Chi Epsilon, and Tau Beta Pi.

Professor Fox served thirty-one years on our faculty as Professor of Civil Engineering and retired as Chairman of the Department of Civil, Mechanical, and Environmental Engineering. He performed extensive service on faculty committees and demonstrated a strong sense of integrity, perseverance and good humor to obtain practical solutions to problems confronting this academic community. He is especially recognized for his dedicated service of nineteen years on the Faculty Senate, nine years on the Executive Committee, and fourteen years as Chairman of the Senate's Student Financial Aid Committee. Ray was an excellent role model and his presence made GW a better university. He will long be remembered and missed.

Douglas L. Jones  
Professor of Engineering

September 12, 1997  
Faculty Senate Meeting

A LOVING TRIBUTE TO THE MEMORY OF  
PROFESSOR EMERITUS JOHN ANDREW FREY

On August 22, 1997 our friend and colleague, John (Jack) Frey, died from injuries sustained in a fall. Jack's was a long, distinguished career and in many ways, an exemplary life.

Jack was born in Cincinnati, Ohio on August 29, 1929. He received a Bachelor of Arts and A Master of Arts degree from the University of Cincinnati. At the Catholic University of America, he studied under Helmut Hatzfeld, receiving his Doctorate in 1957. In 1958 he received a Fulbright grant and traveled extensively throughout France. Shortly thereafter he joined the Faculty of George Washington University and remained here until his retirement in 1995. He served as Chair of the Department of Romance Languages and Literatures on three separate occasions, and the Department grew considerably under his leadership. In addition, Jack was an active member of the Faculty Senate for eight years. Furthermore, the University Community thought so highly of his teaching abilities that he was awarded the first Oscar and Shoshanna Trachtenberg Award for Excellence in Teaching in 1991.

His publications are too numerous to mention in their totality. Among his many works are books and articles on the literature of Stephen Mallarme, Victor Hugo, and Emile Zola. He recently finished an encyclopedia on Victor Hugo that will be published in 1998. In tribute to his intellectual worth, the French government made him Chevalier of the Palmes Academiques. What I most appreciated about his scholarship, as well as his life in general, was the quiet, unassuming way he went about his tasks, never simply "performing" for the limelight.

A further example of this is Jack's spirit of volunteerism. Aside from the many committees within the University for which he offered his time, he co-founded with Peter Morris, the Washington Institute for Creative Activity. Jack also served on the Board of Trustees for the Sacred Heart Nursing Home here in the District.

Left to mourn his absence are a host of friends from various walks of life, including his companion, Peter Morris. Among the many mourners I count myself. Jack was my mentor while he was an active faculty member. He will be missed greatly.

A memorial is planned in his honor, and the John A. Frey Memorial Fund has been established in his name. You should contact the Department of Romance Languages for any information regarding the memorials.

Respectfully submitted,  
Yvonne Captain  
Associate Professor of Spanish  
Faculty Senate Meeting  
September 12, 1997



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Absent: President Trachtenberg; Deans Friedenthal, Futrell, Harding, Kee, Keimowitz, Mazzuchi, and Riegelman; Professors Agnew, Cawley, Kahn, Peroni, Wirtz, and Youens

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Professor Griffith said it was his understanding that the subsidy for the Mount Vernon campus would not be coming out of the University's operating budget, but would be a transfer of endowment. He asked Associate Vice President Boselovic if that was correct, and how much credit the Board was willing to give the administration to turn this project around. Associate Vice President Boselovic said that that was correct, but he was not



aware of a specific limit. Vice President Bortz noted that the affiliation agreement effectively covers three years. We have just finished the first. In the second year, it was agreed that if the deficit was more than \$1 million, the University had the right to begin a process of closing down the college. He said the important point, however, is that at the end of this year, if everything looks great, then the University can extend the timeline further.

Professor Johnston said that it appeared to him that the administration was leaning in the direction of making Mount Vernon a school of The George Washington University, and, therefore, he would like some assurance that the Faculty Senate would be brought into this process at an early point so that the Faculty Senate would have some meaningful input on some very basic academic decisions. Vice President Bortz replied that one of the reasons the Chair of the Executive Committee, Professor Robinson, was appointed Co-Chair of the Transition Team is to keep the faculty involved, knowing full well that Professor Robinson would not let this process go very far without Faculty Senate involvement.

REPORT ON NEW MISSION STATEMENT OF THE COMMITTEE ON UNIVERSITY AND URBAN AFFAIRS BY PROFESSOR YVONNE CAPTAIN, CHAIR

On behalf of the Committee on University and Urban Affairs, Professor Captain, Chair, moved the adoption of the Committee's new Mission Statement, and the motion was seconded. Professor Captain said that throughout its monthly meetings and its online discussions, the Committee discovered the need to rework its mission statement. Because there are so many organizations that are working toward the same goals, the members thought the Committee on University and Urban Affairs would be the proper place to share the information about what is happening in the District and in surrounding areas. She said the Committee also wanted to be proactive and to work on different projects. For example, Professor Captain noted that this year the Committee will be working with the School Without Walls located near the University.

The question was called, and the motion was passed unanimously.

GENERAL BUSINESS

I. NOMINATION FOR ELECTION OF FACULTY TO SENATE STANDING COMMITTEES

On behalf of the Executive Committee, Professor Robinson moved the following nominations: Professor Arthur D. Kirsch and Philip Jacks to the Committee on Appointment, Salary and Promotion Policies; Professors David Goodenough and Howard C. Pierpont to the Committee on Professional Ethics and Academic Freedom; and



Professors Charles Garris, Edward Cherian, and Robert Smythe to the Committee on Fiscal Planning and Budgeting. The nominations were approved.

II. RESPONSE OF PRESIDENT TRACHTENBERG TO FACULTY SENATE RESOLUTIONS FOR THE 1996-97 SESSION

With reference to Resolution 96/13, "A Resolution on the Establishment of a School of Public Health and Health Services," Professor Griffith noted that the President's response to this resolution seemed to indicate that the resolution was not acceptable as it was written. He asked Professor Robinson if she could clarify this because he thought that the Senate had achieved a large measure of agreement with the Medical Center on the terms of the resolution. Professor Robinson replied that she had spoken to Vice President Lehman about this matter and he had indicated that there would be a special committee appointed with representatives from the Executive Committee and the Medical Center to be chaired by a Board member to work on those matters that need to be resolved. Professor Griffith also noted that there was a provision in the resolution that suggested that SPHHS should receive representation in the Faculty Senate. He asked if the Faculty Organization Plan should be modified to reflect that. Professor Robinson said that the Faculty Organization Plan would need to be modified, and that her understanding was that the Administration did not have a problem with that. (See enclosed Report of the Executive Committee for further discussion of President's response to Resolution 96/13.)

III. REPORT OF THE EXECUTIVE COMMITTEE

The Report of the Executive Committee by Professor Robinson, Chair, is enclosed.

IV. INTERIM REPORTS OF SENATE COMMITTEE CHAIRS

No interim reports were made.

BRIEF STATEMENTS (AND QUESTIONS)

Professor Griffith said that, inasmuch as he and his faculty colleagues had considerable trouble in the past two weeks getting into Aladin, he wished to recognize the bravery of the University Librarian, Mr. Siggins, for showing up at the Senate meeting today.

Professor Gupta asked Vice President Lehman if he would inform the Senate about the way the retiree health benefits issue has been resolved. Vice President Lehman replied that he had a preliminary statement to read to the Senate today. This statement, though not

quite final, will appear in the Faculty Handbook. He then read the following statement:

Effective July 1, 1997, the contribution for retired faculty members will equal the University's contribution to that program commonly referred to and chosen by the administration as the "base plan" for the individual GW employee. The contribution will be made for all retirees who retired after June 30, 1992 and are eligible for the University contribution to retiree health premiums as of July 1, 1997 for a period of ninety-six months minus the number of months for which the retiree has already received the retirement benefit of a University contribution to health insurance. For individual faculty members who retired pursuant to separate agreements with the University the terms of such agreements regarding retiree health insurance premium contributions will continue to apply.

To summarize, Professor Gupta said that the University's contribution to faculty retirees' health premiums will increase from \$40.00 to \$121.19 a month, effective July 1, 1997, for up to eight years. Vice President Lehman agreed that that was correct.

ADJOURNMENT

Upon motion made and seconded, Vice President Lehman adjourned the meeting at 3:30 p.m.

  
Brian Selinsky  
Secretary



**A Tribute to the Memory of  
Professor Emeritus and Vice President for Academic Affairs Emeritus  
Harold Frederick Bright**

On June 12, 1997, Harold Frederick Bright, Professor Emeritus of Statistics and Vice President for Academic Affairs Emeritus, died of a heart attack at the age of 83. Although he retired over a decade ago, there are many of us on the faculty and staff with fond memories of working, playing and "punning" with him as colleague and friend--perhaps even as tennis partner.

Harold Bright grew up in Smethport, Pennsylvania. He received his A.B. degree from Lake Forest College, his M.S. from the University of Rochester, and his Ph.D. from the University of Texas.

In 1952, after receiving his doctorate, he became affiliated with The George Washington University as Project Leader at the Human Resources Research Office, an agency run by the University under contract to the Army. He left that organization in 1956 as Deputy Director for a position in private industry. A couple of years later, in 1958, Dr. Bright joined the faculty of the University as Professor of Statistics and Chairman of the Department of Statistics. He was always proud to be a faculty member. He once told me to call him Professor Bright rather than Dr. Bright. Why? Anyone could get a degree, but not everyone could become a Professor.

During his chairmanship, Professor Bright helped build both the undergraduate and graduate programs in statistics. He also wrote a successful grant proposal that resulted in the establishment in 1963 of the Computer Center, the first GW academic computer center, of which he served as the first Director. He also taught the first computer programming course at GW. Many of us who took the course congregated in the one-room computer center at all hours of the day and night, with Harold Bright there to spur us on, feeding punch cards into his new toy and hoping our programs would run successfully.

He was also proud of the fact that his opinion could always be heard at faculty meetings. He was honest and forthright--downright blunt, but never lacking a sense of humor. And so he was called upon to serve the University. In 1964, he became Associate Dean of Faculties and in 1965 added the position of Acting Dean of the School of Government, Business and International Affairs to his portfolio. In 1966, the then new president Lloyd Elliott asked him to become his Vice President for Academic Affairs. Three years later, President Elliott amended the title to Vice President for Academic Affairs and Provost, thus making VP Bright his senior vice president.

Throughout his administrative career here, he continued to teach. He was first and foremost Professor of Statistics. When the administrative offices were moved into Rice Hall where all the offices had been professionally decorated, Professor Bright wanted to know where his blackboard was! How could he hold office hours for his students without a blackboard? He prevailed, and the first, and as far as I know the only, designer blackboard on the GW campus was hung in his office. He used it so much that by the time he retired all the "design" was worn off!

Even after being named Professor Emeritus and Vice President for Academic Affairs Emeritus in 1984, he continued teaching and playing tennis here until 1988 when he moved to Davenport, Iowa. There, he taught at St. Ambrose University and found plenty of tennis partners. As a matter of fact, when he was eligible he joined an 80-year-old's tennis league that took him around the country playing tennis with other octogenarians.

No tribute to Harold Bright would be complete without mentioning his infectious laugh, his ready smile, the sparkle of mischief in his eyes, his wit and his bottomless supply of gosh awful puns. These we'll remember as well as his unfailing good humor, balanced perspective, his honesty and forthrightness, and his dedication to teaching.

Professor Bright was a valued member of the Department of Statistics, an excellent teacher, a friend of the faculty, students, and staff, and an admired and respected administrator. For over two decades he was dedicated to the University and for some of us, he was the University.

Harold Bright--friend, colleague, mentor, teacher, leader, father, grandfather, and great-grandfather--you're gone, but you'll never be forgotten.

Peggye Cohen  
Assistant Vice President for Institutional Research

September 12, 1997  
Faculty Senate Meeting

## **A Tribute to the Memory of Professor Emeritus Raymond R. Fox**

On May 7, 1977, our good friend and colleague Professor Emeritus Raymond R. Fox passed away eleven days shy of his 74th birthday.

Born in San Francisco, Ray moved to Roslyn, Washington in his early teens, and then to Seattle to attend the University of Washington. He received his Bachelor of Science degree in civil engineering in 1949 and a Master of Science degree in civil engineering in 1952. He did further graduate study toward a PhD at Northwestern University, specializing in structural engineering and soil and foundation engineering.

He gained experience in structural and geotechnical engineering over a period of more than forty years, beginning during World War II in the U. S. Navy C.B.'s in base engineering offices and with the Boeing Aircraft Company. He was involved in the design and special studies of structures and foundations on bridges, buildings, industrial plants, missile bases, power plants, and waterfront and offshore structures. Some of his studies involved special problems such as tornado damage and probabilistic design, earthquake-resistant design requirements, and costal wind and flood resistance of structures subject to hurricanes and tsunamics.

Subsequently, he performed analysis and design of continuous arch and girder bridges in both steel and concrete for the Washington State Highway Department in Olympia. Ray was a structural engineer on school and office buildings, bridges, and pulp and paper mills for Stevenson and Rubens in Seattle. He then moved to Northwestern University for further graduate work, becoming an instructor for undergraduate courses in structural analysis and design and also soil mechanics.

Ray then joined C.F. Braun & Company in Alabama, California as a senior engineer responsible for the analysis and design of all types of structures and foundations for heavy industrial plants for the chemical and petroleum industries. He became a senior engineer for Daniel, Mann, Johnson & Mendenhall and Associates in Los Angeles, responsible for special studies of soil-structure interaction for Titan II missile bases. He was responsible for developing new designs and analytical procedures for blast-resistant design. He continued this type of work on the Minuteman missile bases for the National Engineering Science Company in Pasadena, California.

He then returned to the teaching profession at The George Washington University, where he taught graduate and undergraduate courses geotechnical engineering and structural design. His particular interests included design of foundations and structures for dynamic loads including wind, earthquakes, nuclear explosions, and ocean forces. Ray maintained an active interest in engineering practice through a variety of consulting assignments, primarily with the National Academy of Sciences and the consulting firm of Dames and Moore. In this capacity, he performed studies on compacted and hydraulic fills and slope stability, as well as foundation studies for a broad range of engineering structures. He developed instructional materials and taught courses, to literally hundreds of engineers and architects, on shelter design for fallout and



low-level blast-resistant design. He was a registered professional engineer in a number of states, including Washington, Maryland, District of Columbia, and Virginia. He was an active member of a number of professional and honor societies, including the American Society of Civil Engineers, American Concrete Institute, Earthquake Engineering Research Institute. Sigma Xi, Chi Epsilon, and Tau Beta Pi.

Professor Fox served thirty-one years on our faculty as Professor of Civil Engineering and retired as Chairman of the Department of Civil, Mechanical, and Environmental Engineering. He performed extensive service on faculty committees and demonstrated a strong sense of integrity, perseverance and good humor to obtain practical solutions to problems confronting this academic community. He is especially recognized for his dedicated service of nineteen years on the Faculty Senate, nine years on the Executive Committee, and fourteen years as Chairman of the Senate's Student Financial Aid Committee. Ray was an excellent role model and his presence made GW a better university. He will long be remembered and missed.

Douglas L. Jones  
Professor of Engineering

September 12, 1997  
Faculty Senate Meeting

A LOVING TRIBUTE TO THE MEMORY OF  
PROFESSOR EMERITUS JOHN ANDREW FREY

On August 22, 1997 our friend and colleague, John (Jack) Frey, died from injuries sustained in a fall. Jack's was a long, distinguished career and in many ways, an exemplary life.

Jack was born in Cincinnati, Ohio on August 29, 1929. He received a Bachelor of Arts and A Master of Arts degree from the University of Cincinnati. At the Catholic University of America, he studied under Helmut Hatzfeld, receiving his Doctorate in 1957. In 1958 he received a Fulbright grant and traveled extensively throughout France. Shortly thereafter he joined the Faculty of George Washington University and remained here until his retirement in 1995. He served as Chair of the Department of Romance Languages and Literatures on three separate occasions, and the Department grew considerably under his leadership. In addition, Jack was an active member of the Faculty Senate for eight years. Furthermore, the University Community thought so highly of his teaching abilities that he was awarded the first Oscar and Shoshanna Trachtenberg Award for Excellence in Teaching in 1991.

His publications are too numerous to mention in their totality. Among his many works are books and articles on the literature of Stephen Mallarme, Victor Hugo, and Emile Zola. He recently finished an encyclopedia on Victor Hugo that will be published in 1998. In tribute to his intellectual worth, the French government made him Chevalier of the Palmes Academiques. What I most appreciated about his scholarship, as well as his life in general, was the quiet, unassuming way he went about his tasks, never simply "performing" for the limelight.

A further example of this is Jack's spirit of volunteerism. Aside from the many committees within the University for which he offered his time, he co-founded with Peter Morris, the Washington Institute for Creative Activity. Jack also served on the Board of Trustees for the Sacred Heart Nursing Home here in the District.

Left to mourn his absence are a host of friends from various walks of life, including his companion, Peter Morris. Among the many mourners I count myself. Jack was my mentor while he was an active faculty member. He will be missed greatly.

A memorial is planned in his honor, and the John A. Frey Memorial Fund has been established in his name. You should contact the Department of Romance Languages for any information regarding the memorials.

Respectfully submitted,

Yvonne Captain  
Associate Professor of Spanish  
Faculty Senate Meeting  
September 12, 1997

REPORT OF THE EXECUTIVE COMMITTEE  
SEPTEMBER 12, 1997  
PROFESSOR LILIEN F. ROBINSON, CHAIR

1. GRIEVANCES

A grievance from the Columbian School of Arts and Sciences was dismissed by the Dispute Resolution Committee, which found the issues were not grievable. Formal proceedings in this case were therefore terminated May 20, 1997.

A grievance from Columbian School, previously reported, is in the formal hearing phase.

A Special Mediator, Professor Carol Izumi, was appointed by the Executive Committee May 19, 1997, in a grievance from the Medical School.

2. NONCONCURRENCES

A nonconcurrence in Columbian School was received by the Executive Committee on May 28, 1997. The Executive Committee met with the Dean and Chair of the Department's Committee of Full Professors on June 26, 1997. The Executive Committee forwarded its recommendation, together with the record of the case, to the President in accordance with the request of the originating faculty unit. The President sustained the nonconcurrence of the Dean and the Academic Vice President.

3. FACULTY ASSEMBLY

The Faculty Assembly has been scheduled for Thursday, October 16, at 2:00-4:00 p.m.

4. OTHER SENATE MATTERS

The Executive Committee appointed Professor Sharon Lynch, Chair of the Research Committee, and Professor Hugo Junghenn as a member of the Research Committee, to the Advisory Committee on Research; and the administration has appointed Professor Michael Bradley and Professor Roger Lang, members of the Council, to the Senate Research Committee.

5. UPCOMING SENATE MATTERS

a. Grievance procedures

The Special Committee appointed by the Senate on October 11, 1996, to review the grievance procedures is expected to submit its report in October.



Report of the Executive Committee

September 12, 1997

b. School of Public Health and Health Services

As you may recall, in April, 1997 the Senate passed a resolution on the establishment of a School of Public Health and Health Services. It addressed the need for the School's conformity, in structure and procedures, to the requirements of the Faculty Code.

In his response to this resolution, President Trachtenberg indicated that the Administration would invite "third party participation," in order to reach a "mutually acceptable compromise" on issues raised. Further, the resultant committee, chaired by a member of the Board of Trustees, would consist of representatives from the Medical Center and the Executive Committee of the Faculty Senate.

This special committee is being organized and, in accordance with the President's response, it "will be charged with the responsibility of researching the most contemporary status of medical center faculty governance relations with university senates at peer institutions and will use this information to inform a recommendation to the administration for a substantive reply to Resolution No. 96/13."

ANNOUNCEMENTS

Please note that the next meeting of the Executive Committee is on September 26. Resolutions for agenda of the next meeting should be submitted prior to the 26th.

[updated 9/97]

FACULTY SENATE COMMITTEES  
1997-98 Session

STANDING COMMITTEE CHAIRS\*  
1997-98

EXEC. CTE.  
LIAISON

1.	ADMINISTRATIVE MATTERS AS THEY AFFECT THE FACULTY Chair, [to be elected]	Wirtz
2.	ADMISSIONS POLICY, STUDENT FINANCIAL AID, AND ENROLLMENT MANAGEMENT Chair, Professor Anthony M. Yezer	Kahn
3.	APPOINTMENT, SALARY, AND PROMOTION POLICIES Chair, Professor John G. Boswell	Kahn
4.	ATHLETICS AND RECREATION Chair, Professor David E. Silber	Solomon
5.	EDUCATIONAL POLICY Chair, Professor Michael J. Sodaro	Robinson
6.	FACULTY DEVELOPMENT AND SUPPORT Chair, Professor Murli M. Gupta	Slaby
7.	FISCAL PLANNING AND BUDGETING Chair, Professor William B. Griffith	Castleberry
8.	HONORS AND ACADEMIC CONVOCATIONS Chair, Professor Michael S. Castleberry	Castleberry
9.	LIBRARIES Chair, Professor Keith E. Smith	Agnew
10.	PHYSICAL FACILITIES Chair, Professor Gregory Ludlow	Robinson
11.	PROFESSIONAL ETHICS AND ACADEMIC FREEDOM Chair, Professor Gerald P. Johnston	Wirtz
12.	RESEARCH Chair, Professor Sharon Lynch	Solomon
13.	UNIVERSITY AND URBAN AFFAIRS Chair, Professor Yvonne Captain	Slaby
14.	JOINT COMMITTEE OF FACULTY AND STUDENTS Co-Chair, Professor Laura Youens	Agnew

\*Member of the Senate



MEMBERS OF THE FACULTY SENATE COMMITTEES  
1997-98 Session

Executive Committee

Smith A101A	Lilien F. Robinson (CSAS), Chair	4-7094
Phillips 310	Hugh L. Agnew (ESIA)	4-6232
2134 G St. #423	Michael S. Castleberry (GSEHD)	4-1510
Phillips 643	Walter K. Kahn (SEAS)	4-7186
Ross 210	Frank J. Slaby (SMHS)	4-8813
Sto 409	Lewis D. Solomon (GWLS)	4-6753
Mon 403D	Philip W. Wirtz (SBPM)	4-6369
Rice 8th Flr	Stephen J. Trachtenberg, President, <u>ex officio</u>	4-6500

ADMINISTRATIVE MATTERS AS THEY AFFECT THE FACULTY

\*Chair: [to be elected]

Oertel, Yolanda, Pathology  
Simion, Rodica, Mathematics  
Sullivan, Patricia A., Exercise Science  
Zaghloul, Mona E., EECS

ex officio:

Bortz, Walter M., Vice President for Administrative and Info. Svcs.  
Keimowitz, Robert I., Dean of the Medical Center for Academic Affairs  
Katz, Louis H., Vice President and Treasurer  
\*Wirtz, Philip W., Executive Committee Liaison

ADMISSIONS POLICY, STUDENT FINANCIAL AID, AND ENROLLMENT MANAGEMENT

\*Chair: Yezer, Anthony M., Economics  
Huve, Gerard, Romance Languages  
Kordis, William, Naval Science  
McGraw, Stephen, Emergency Medicine

ex officio:

Chernak, Robert A., Vice President for Student & Academic Supp. Svcs.  
\*Kahn, Walter K., CMEE Executive Committee Liaison  
Lehman, Donald R., Vice President for Academic Affairs  
Napper, Kathryn, Director of Admissions  
Reynolds, Louisa, Director, Graduate Enrollment Support Services  
Rypkema, Geri, Director, Fellowship & Graduate Student Support  
Selinsky, Brian P., Registrar  
Siegelman, Carol, Associate Vice President for Research & Grad. Studies  
Siple, Adam, Student Liaison  
Small, Daniel, Director of Enrollment Management Administration

\*Member of the Senate

APPOINTMENT, SALARY, AND PROMOTION POLICIES, (INCLUDING FRINGE BENEFITS)

\*Chair: Boswell, John G., Educational Leadership

Abravanel, Eugene, Psychology

Achrol, Ravi, Marketing

Davis, D.O., Radiology

Hill, Peter P., History (Emeritus)

Jacks, Philip, Art

Katz, Irving, Mathematics

Kirsch, Arthur, Statistics

Kyriakopoulos, Nicholas, EECS

Park, Robert E., Law

Quitslund, Jon, English

West, Lynda, Teacher Prep. & Special Ed.

\*Wirtz, Philip W., Management Science

ex officio:

Bortz, Walter M., Vice President for Administrative & Info. Svcs.

\*Kahn, Walter K., Executive Committee Liaison

Kaplan, Susan, Associate Vice President for Human Resources

Katz, Louis H., Vice President and Treasurer

Lehman, Donald R., Vice President for Academic Affairs

Sarkani, Shahram, Assistant Dean, SEAS

ATHLETICS AND RECREATION

\*Chair: Silber, David E., Psychology

Granger, Mary, Management Science

Harizanov, Valentina, Mathematics

Kirsch, Arthur D., Statistics

Lawrence, Ralph T., Naval Science

McHugh, Patrick, Management Science

Paup, Donald C., Exercise Science

Rowley, David, Chemistry

Sullivan, Patricia A., Exercise Science

Turley, Catherine, Radiology

Weintraub, Herbert D., Anesthesiology

ex officio:

Arcati, Michael, Student Liaison

Caress, Edward A., Executive Associate Dean, CSAS

Chernak, Robert A., Vice President for Student & Academic Supp. Svcs.

Friedenthal, Jack H., Dean, National Law Center

Kvancz, Jack, Director of Athletics and Recreation

\*Solomon, Lewis D., Executive Committee Liaison

Warner, Mary Jo, Senior Associate Director of Athletics & Recreation

\*Member of the Senate



EDUCATIONAL POLICY

\*Chair: Sodaro, Michael J., Political Science/IERES  
Churchill, R. Paul, Philosophy  
Karcher, Donald, Pathology  
McGraw, Steve, Emergency Medicine  
Hufford, Terry L., Biological Sciences

ex officio:

Chernak, Robert A., Vice President for Student & Academic Supp. Srvs.  
Futrell, Mary H., Dean, GSEHD  
Karlin, Marni, Student Liaison  
Lehman, Donald R., Vice President for Academic Affairs  
Napper, Kathryn, Director of Admissions  
\*Robinson, Lilien R., Executive Committee Liaison  
Selinsky, Brian P., Registrar  
Siegelman, Carol, Associate Vice President for Research & Grad. Studies  
Small, Daniel, Director of Enrollment Management Administration  
Stebelman, Scott, Research Librarian, Gelman Library

FACULTY DEVELOPMENT AND SUPPORT

\*Chair: Gupta, Murli M., Mathematics  
Detrick, Barbara, Pathology  
Maguire, Brian J., Emergency Medicine  
Miller, Wayne, Exercise Science  
Robinson, E. Arthur, Mathematics  
Sodaro, Michael J., Political Science, IERES

ex officio:

Bortz, Walter M., Vice President for Administrative & Info. Srvs.  
Jackson, Rebecca, Gelman Library  
Linebaugh, Craig, Associate Vice President for Academic Planning  
and Special Projects  
Rogers, Thomas A., Jr., Director, Human Resources Services  
\*Slaby, Frank J., Executive Committee Liaison

\*Member of the Senate

FISCAL PLANNING AND BUDGETING

\*Chair: Griffith, William B., Philosophy  
Cherian, Edward, Management  
Confessore, Sharon, Human Resource Development  
Fife, Jonathan, Educational Leadership  
Garris, Charles, CMEE  
Paratore, Salvatore R., Educational Leadership  
Simpson, Marcus, Pathology  
Smythe, Robert, Statistics  
Waters, Robert C., Engineering Management  
\*Yezer, Anthony M., Economics

ex officio:

Boselovic, Don, Assistant Vice President for Budget  
\*Castleberry, Michael S., Executive Committee Liaison  
Chernak, Robert A., V.P., for Student and Academic Supp. Svcs.  
Clough, Craig, Associate Vice President of the Medical Center  
Harding, Harry, Dean, Elliott School of International Affairs  
Katz, Louis H., Vice President and Treasurer  
Lehman, Donald R., Vice President for Academic Affairs  
Siggins, Jack, University Librarian  
Whitaker, Roger, Associate Vice President for Academic Development and Continuing Education

HONORS AND ACADEMIC CONVOCATIONS

\*Chair: Castleberry, Michael S., Teacher Prep. & Special Ed.  
Jones, Douglas, CMEE  
Rashid, Martha, (Emeritus) Educational Leadership  
Regnell, Joan R., Speech & Hearing  
Seavey, Ormond, English  
Swiercz, Paul M., Management Science

ex officio:

Anderson, G. David, Gelman Library  
\*Castleberry, Michael S., Executive Committee Liaison  
Holland, Sandy H., University Relations  
Kasle, Jill F., University Marshal  
Lehman, Donald R., Vice President for Academic Affairs  
Selinsky Brian P., Registrar  
Shipway, Lynn D., Special Assistant to the Vice President for Administrative & Information Services  
Urlaub, Ivan, Student Liaison

\*Member of the Senate



LIBRARIES

\*Chair: Smith, Keith E., Accountancy  
Andrews, Avery D., History  
Jarret, Marian, Teacher Prep. & Special Education  
Lewis, John F., Geology  
Phillips, Terry M., Medicine  
Toftoy, Charles, Management Science

ex officio:

\*Agnew, Hugh L., Executive Committee Liaison  
Bader, Shelley A., Director, Medical Library  
Lehman, Donald R., Vice President for Academic Affairs  
Pagel, Scott B., Librarian, Law Library  
Rizzuto, Anthony, Student Liaison  
Siggins, Jack, University Librarian  
Sterling, Christopher, Associate Dean for Graduate Studies, CSAS

PHYSICAL FACILITIES

\*Chair: Ludlow, Gregory, Romance Lang. & Lit.  
Lowe, John, Geography  
Paup, Donald C., Exercise Science  
O'Rear, Charles, Forensic Science  
Sabelli, Bradley W., Theatre & Dance  
Schlagel, Richard H., Philosophy

ex officio:

Bortz, Walter M., Vice President for Administrative & Info. Svcs.  
Ingle, Alan L., Associate Vice President for Business  
Katz, Louis H., Vice President and Treasurer  
Linebaugh, Craig, Associate Vice President for Academic Planning  
and Special Projects  
MacEwen, Virginia, Gelman Library  
Pompan, Jonathan, Student Liaison  
\*Robinson, Lilien F., Executive Committee Liaison

\*Member of the Senate



PROFESSIONAL ETHICS AND ACADEMIC FREEDOM

- \*Chair: Johnston, Gerald A., Law
- Darr, Kurt, Health Sciences Management & Policy
- Freund, Maxine B., Teacher Prep. & Special Ed.
- Goodenough, David J., Radiology
- \*Harrington, Robert J., EECS
- Hartswick, Kim J., Art
- Johnson, Diana, Biological Sciences
- \*Kahn, Walter K., EECS
- Moses, Michael F., Mathematics
- Pierpont, Howard C., (Emeritus) Surgery
- Robinson, David, Jr., Law
- Simon, Gary, Medicine
- Stephanic, Jeffrey, Art
- Wheeler, Charles R., Naval Science

ex officio:

- Fields, Deborah, Assistant General Counsel
- Friedenthal, Jack H., Dean, Law
- Lefton, Lester A., Dean, Columbian School
- Linebaugh, Craig, Associate Vice President for Academic Planning and Special Projects
- \*Wirtz, Philip W., Executive Committee Liaison

RESEARCH

- \*Chair: Lynch, Sharon, Teacher Prep. & Special Education
- Berman, Barry L., Physics
- Bouscarel, Bernard, Medicine/G.I.
- +Bradley, Michael D., Economics
- Detrick, Barbara, Pathology
- Junghenn, Hugo D., Mathematics
- +Lang, Roger H., EECS
- Prasad, Srinivas, Management Science
- Woolf, Frederick, Medicine (Emeritus)

ex officio:

- Ladisch, Stephan, Director, GWU Institute of Biomedical Sciences
- Mazzuchi, Thomas A., Interim Dean, SEAS
- Siegelman, Carol, Associate Vice President for Research & Grad. Studies
- \*Solomon, Lewis D., Executive Committee Liaison
- Stebelman, Scott, Research Librarian, Gelman Library

+Representatives from Advisory Council on Research

\*Member of the Senate

UNIVERSITY AND URBAN AFFAIRS

\*Chair: Captain, Yvonne, Romance Languages  
Cantarella, Christopher A., Naval Science  
Nashman, Honey W., Human Services  
Steeves, Kathleen, Teacher Prep. & Special Education

ex officio:

Brock, Melvin, Acting Director, Multicultural Student Services  
Cropp, Dwight S., Assistant Vice President for Government Relations  
Green, Judith, Director, International Services Office  
Henderson, Francine, Gelman Library  
Katz, Louis H., Vice President and Treasurer  
Kee, James E., Interim Dean, School of Business & Public Management  
Kinsinger, Adam, Student Liaison  
Konwerski, Peter, Campus Activities  
\*Slaby, Frank J., Executive Committee Liaison

-- -- -- -- --  
The following Committee is not a Standing Committee of the Faculty Senate  
but is listed for your information:

JOINT COMMITTEE OF FACULTY AND STUDENTSFaculty Members:

\*Co-Chair: Youens, Laura, Music  
\*Agnew, Hugh L., History  
Detrick, Barbara, Pathology  
Fife, Jonathan D., Educational Leadership  
Regnell, Joan, Speech & Hearing  
Sabelli, Bradley W., Theatre/Dance  
Simion, Rodica, Mathematics

ex officio:

\*Agnew, Hugh L., Executive Committee Liaison  
Beaulieu, Adrian, Director of International Programs, ESIA  
Beil, Cheryl, Director, Enrollment Research & Retention  
Chernak, Robert A., Vice President for Student & Academic Supp. Svcs.  
Donnels, Linda, Dean of Students  
Fields, Deborah, Associate General Counsel  
Lefton, Lester A., Dean, Columbian School  
Strong, LeNorman J., Assistant Vice President for Student & Academic  
Supp. Svcs. and Special Svcs.  
Wooldridge, Annie B., Assistant Vice President

STUDENT MEMBERS:

Co-Chair: Karlin, Marni  
Hartwig, Johna  
Koslow, Pia  
Miner, Doug  
Potter, Carrie  
Salinas, Rodney  
Yacnmeneva, Julia

ex officio:

Golparvar, Kuyomars  
Sayegh, Tony

\*Member of the Senate



**THE GEORGE WASHINGTON UNIVERSITY**  
**Washington, DC**

**The Faculty Senate**

**August 25, 1997**

**The Faculty Senate will meet on Friday, September 12, 1997, at 2:10 p.m., in the Elliott Room, University Club, 3rd Floor, Marvin Center.**

**AGENDA**

**1. Call to order**

**2. IN MEMORIAM:**

**Harold Frederick Bright, Professor Emeritus of Statistics;  
Vice President Emeritus for Academic Affairs (by Assistant  
Vice President Margaret Cohen)**

**Raymond Richard Fox, Professor Emeritus of Engineering and  
Applied Science (by Professor Walter K. Kahn)**

**John Andrew Frey, Professor Emeritus of Romance Languages (by  
Professor Yvonne Captain)**

**3. Approval of the minutes of the regular meeting of May 9, 1997, as  
previously distributed**

**4. Introduction of Resolutions**

**5. Update on Mount Vernon Transition Team by Professor Lilien F.  
Robinson, Vice President Walter M. Bortz, and Associate Vice President  
Don Boselovic**

**6. Report on the new Mission Statement of the Committee on  
University and Urban Affairs by Professor Yvonne Captain, Chair  
(Mission Statement attached)**

**7. General Business:**

**(a) Nomination for election of the following faculty to Senate Standing  
Committees: Committee on Appointment, Salary and Promotion  
Policies: Arthur D. Kirsch and Philip Jacks; Committee on  
Professional Ethics and Academic Freedom: David Goodenough,  
and Howard C. Pierpont; Committee on Fiscal Planning and  
Budgeting: Charles Garriss, Edward Cherian, and Robert Smythe**

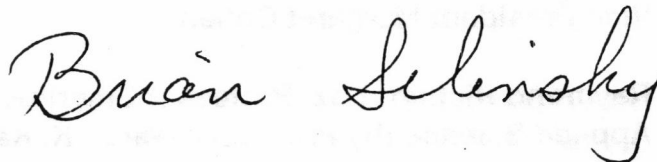
**(b) Response of President Trachtenberg to Faculty Senate Resolutions for the 1996-97 Session (Response attached)**

**(c) Report of the Executive Committee: Professor Lilien F. Robinson, Chair**

**(d) Interim Reports of Senate Committee Chairs**

**8. Brief Statements (and Questions)**

**9. Adjournment**

A handwritten signature in cursive script that reads "Brian Selinsky". The signature is written in dark ink and is positioned above the printed name and title.

**Brian Selinsky  
Secretary**

THE GEORGE WASHINGTON UNIVERSITY  
THE FACULTY SENATE - 1997-98 SESSION

The Faculty Senate meetings for the 1997-98 Session will be held on the second Friday of each month (exceptions: October and January) as follows:

May 9, 1997  
September 12, 1997  
October 17, 1997  
November 14, 1997  
December 12, 1997

January 16, 1998  
February 13, 1998  
March 13, 1998  
April 10, 1998  
The 1998-99 Session  
begins on May 8, 1998

<u>Phone</u> 6500	<u>Ex Officio Member (stated by the Faculty Organization Plan)</u> Trachtenberg, Stephen Joel      President
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<u>Phone</u> 6510 6393  6288 6161 6241 6380 2987 6130 6080 4772	<u>Administrative Members (stated by the Faculty Organization Plan)</u> Lehman, Donald R.      Vice President for Academic Affairs Selinsky, Brian P.      Registrar (Appointed by the President): Friedenthal, Jack H.      Dean, GW Law School Futrell, Mary H.      Dean, Graduate School of Education & Human Dev. Harding, Harry      Dean, Elliott School of International Affairs Kee, James E.      Dean, Interim, School of Business & Public Mgt. Keimowitz, Robert I.      Dean of the Medical School and Health Sciences Lefton, Lester A.      Dean, Columbian School of Arts & Sciences Mazzuchi, Thomas A.      Dean, Interim, School of Engineering & App. Sc. Riegelman, Richard      Dean, School of Public Health and Health Svcs.
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73	Pagel, Scott      Parliamentarian
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<u>Phone</u>	<u>Faculty Members</u>	<u>Term Expires</u>	<u>School</u>
6232	Agnew, Hugh L.	1998	International Affairs
7117	Boswell, John G.	1999	Education and Human Development
7078	Captain, Yvonne	1998	Columbian School
1510	Castleberry, Michael S.	1998	Education and Human Development
8417	Cawley, James F.	1999	Medical Center
6265	Griffith, William B.	1998	Columbian School
4857	Gupta, Murli M.	1999	Columbian School
7153	Harrald, John R.	1999	Engineering and Applied Science
3158	Harrington, Robert J.	1998	Engineering and Applied Science
9471	Johnston, Gerald P.	1998	GW Law School
7186	Kahn, Walter K.	1998	Engineering and Applied Science
6312	Ludlow, Gregory	1998	Columbian School
6174	Lynch, Sharon H.	1999	Education and Human Development
6515	McAleavey, David W.	1999	Columbian School
4804	Peroni, Robert	1999	GW Law School
7094	Robinson, Lilien F.	1998	Columbian School
59-261	Seale, William E.	1999	Business and Public Management
6808	Silber, David E.	1999	Columbian School
4717	Simon, Gary L.	1999	Medical Center
8813	Slaby, Frank J.	1998	Medical Center
7461	Smith, Keith E.	1998	Business and Public Management
7412	Sodaro, Michael J.	1999	International Affairs
67	Solomon, Lewis D.	1998	GW Law School
63	Wirtz, Philip W.	1999	Business and Public Management
6755	Yezer, Anthony M.	1999	Columbian School
9044	Youens, Laura S.	1998	Columbian School



**MISSION STATEMENT**  
**University and Urban Affairs Committee**  
**Faculty Senate**  
**April 2, 1997**

The Committee on University and Urban Affairs helps foster continued good citizenship between George Washington University and the greater Washington, DC metropolitan area. The University and Urban Affairs Committee serves as an ongoing catalyst for maximum efficiency in this area and prevents the duplication of effort between GW and the community itself. By affirmatively tracking GW's already allocated resources and initiatives, the University and Urban Affairs Committee "paints the big picture" of GW's community relationship and subsequently provides the university with a valuable source of advice on continuous improvement and possible future endeavors.



THE PRESIDENT

TO: Professor John G. Boswell  
FROM: Stephen J. Trachtenberg  
SUBJECT: Faculty Senate Resolutions/1996-97  
DATE: June 19, 1997

I have your memorandum of April 18 providing a tabulation of resolutions acted upon by the Faculty Senate during its 1996-97 Session. As you requested, I am pleased to attach the response of the Administration to these resolutions for inclusion in the Faculty Senate Annual Report.

SJT/hdi  
Attachments



## Resolutions 1996-97 Session

Resolution No.	Date of Meeting	Title of Resolution	Action	Response of administration
96/1	5/10/96	A Resolution on Required Course Information Sheets	5/10/96 Adopted, as amended	Accepted
96/2	5/10/96	A Resolution to Amend a Previously Adopted Resolution (95/2) on Faculty Leave (amends <u>Code</u> )	5/10/96 Adopted, as amended	Approved by the Board on May 17, 1996
96/3	5/10/96	A Resolution to Amend the <u>Faculty Code</u> to Alter the Date of Notification of Changes in Salary	5/10/96 Adopted, as amended	Approved by the Board on May 17, 1996
96/4	5/10/96	A Resolution of Appreciation for John A. Morgan, Jr.	5/10/96 Adopted by acclamation	Accepted
96/5	5/10/96	A Resolution Commending Achievement of Faculty Senate Goal	5/10/96 Adopted by acclamation	Noted with humility
96/6	10/11/96	A Resolution to Establish a Special Committee to Review Grievance Procedures at The George Washington University	10/11/96 Adopted	Received
96/7	11/15/96	A Resolution to Commend the President and the Board of Trustees on Renovations of Academic Space	11/15/96 Adopted	Noted with humility

## Resolutions 1996-97 Session

Resolution No.	Date of Meeting	Title of Resolution	Action	Response of administration
96/8	11/15/96	A Resolution to Discharge the Joint Committee to Establish an All-Encompassing University-Wide Policy on Conflict of Interest and to Establish and Elect a Special Faculty Committee to Develop a Conflict of Interest Policy for Faculty Members at The George Washington University	11/15/96 . Adopted, as amended	Noted
96/9	2/14/97	A Resolution to Secure the Independence and Impartiality of Members of the Senate and Elected Senate Committees in the Performance of their Responsibilities under the <u>Faculty Code</u>	2/14/97 Adopted	Noted
96/10	4/11/97	A Resolution Commending the Women's Basketball Team	4/11/97 Adopted	Accepted
96/11	4/11/97	A Resolution Opposing Selective Reductions in Salary of Tenured Faculty	4/11/97 Adopted	Please see attached response to 96/11
96/12	4/11/97	A Resolution to Circumscribe Leaves of Absence Taken in a Contiguous Seven-Year Period (Substitute)	4/11/97 Tabled	To be attended to in the coming academic year

## Resolutions 1996-97 Session

<b>Resolution No.</b>	<b>Date of Meeting</b>	<b>Title of Resolution</b>	<b>Action</b>	<b>Response of administration</b>
96/13	4/11/97	A Resolution on the Establishment of a School of Public Health and Health Services	4/11/97 Adopted	Please see attached response to 96/13
96/14	4/11/97	A Resolution on "Schools Within Schools"	4/11/97 Adopted	Please see attached response to 96/14
96/15	4/11/97	A Resolution of Appreciation for Professor John G. Boswell	4/11/97 Adopted by Acclamation	Accepted



**Response of Administration to Resolution No. 96/11: A Resolution  
Opposing Selective Reductions in Salary of Tenured Faculty**

In the governance of a university, it is important that personnel actions, to the extent possible, proceed not only with fairness but also with a perception of fairness. To the extent that this may have been inadvertently inadequately attended to in the case at hand, the administration is keen to mend the oversight. Therefore, we have instructed the Medical Center to revisit their deliberations and to take all appropriate steps to proceed in accordance with this Resolution.

**Response of Administration to Resolution No. 96/13: A Resolution on the  
Establishment of a School of Public Health and Health Services**

The administration wishes to maintain the governance structure that has served The George Washington University well -- a governance structure which includes participation in the Faculty Senate by all sectors of the University, whether classically academic or professionally oriented. We are a stronger University for having under the jurisdiction of a single Faculty Senate not only schools of arts and sciences but also law and medicine. It is, however, imperative that we recognize the dynamism in certain areas of the University and, most particularly, the almost revolutionary events impacting on the health professions as we go forward, so as not to inhibit the capacity of the health center to remain bonded with the rest of the University. The resolution regarding the School of Public Health and Health Sciences raises questions that cannot be appropriately dealt with by a simple yes or no reply. Negotiations between the Medical Center and the Senate in search of a mutually acceptable compromise have, despite good faith efforts on all sides, thus far been unsuccessful. The administration proposes to invite third party participation to assist in seeking an acceptable resolution. In the coming year, we are going to ask that a member of the Board of Trustees chair a committee with representatives from the Medical Center and the Faculty Senate Executive Committee. This committee will be charged with the responsibility of researching the most contemporary status of medical center faculty governance relations with university senates at peer institutions and will use this information to inform a recommendation to the administration for a substantive reply to Resolution No. 96/13.

**Response of Administration to Resolution No. 96/14: A Resolution on  
"Schools Within Schools"**

Section 9A (page 16) of the *Faculty Code* reads, in pertinent part: *The Faculty Senate or an appropriate committee thereof is entitled to an opportunity to make recommendations on proposals concerning the creation . . . of schools . . . of the University.* The administration acknowledges its responsibility to share with the Faculty Senate before the creation of a School. The *Faculty Code* contemplates that a School is an "autonomous" academic entity of the University which has a distinct faculty, with all that that implies, and which, in the normal course of events, is represented as a School in the Faculty Senate. One may reasonably distinguish the "creation" of Schools (such as the School of Public Health and Health Sciences) from the mere designation of subordinate units within already existing Schools as "schools" that do not meet the criteria for review anticipated by the *Faculty Code*. There are Schools and there are schools. So, for example, it seems patent that the *Faculty Code* does not require consultation when an "autonomous" School, such as the Columbian School, decides through proper application of the governance process of that School itself and the university administration that it simply wishes to designate a component of the existing School as a subordinate school (as in the School of Media and Public Affairs). This assumes no consequential changes accompany the denomination (see: *In re Snook*, 2 Hilt., N.Y. 566). Under these circumstances, the faculty in the school continue to relate to the Faculty Senate in exactly the same way as they would if they were a department or other subordinate unit within the School, which they are. As regards the Senate, the change is one only of nomenclature--not of substance. It is seamless and invisible to the *Faculty Code*. (Just as the change in name by the National Law Center to The George Washington University Law School last year inspired no Faculty Senate consultation.)

That said, the administration recognizes the classic wisdom of consultation with the Senate whenever sound in academic matters and takes this opportunity to express its intention to continue in the future as it has in the past, pursuant to common law campus traditions, if not statutory requirement, with appropriate collegial decision-making. Further, in response to a particular concern of Resolution 96/14, the administration will advise the Graduate School of Political Management and the School of Media and Public Affairs, both subordinate units (in the nature of departments in the Columbian School), to indicate on letterhead and in material published in University bulletins and elsewhere that they are respectively subdivisions of the Columbian School.

May 9, 1997

FACULTY SENATE COMMITTEES  
1997-98 Session

STANDING COMMITTEE CHAIRS\*  
1997-98

EXEC. CTE.  
LIAISON

- |  |             |
|--|-------------|
| 1. ADMINISTRATIVE MATTERS AS THEY AFFECT THE FACULTY<br>Chair, Professor William E. Seale                      | Wirtz       |
| 2. ADMISSIONS POLICY, STUDENT FINANCIAL AID, AND<br>ENROLLMENT MANAGEMENT<br>Chair, Professor Anthony M. Yezer | Kahn        |
| 3. APPOINTMENT, SALARY, AND PROMOTION POLICIES<br>Chair, Professor John G. Boswell                             | Kahn        |
| 4. ATHLETICS AND RECREATION<br>Chair, Professor David E. Silber  | Solomon     |
| 5. EDUCATIONAL POLICY<br>Chair, Professor Michael J. Sodaro  | Robinson    |
| 6. FACULTY DEVELOPMENT AND SUPPORT<br>Chair, Professor Murli M. Gupta  | Slaby       |
| 7. FISCAL PLANNING AND BUDGETING<br>Chair, Professor William B. Griffith                                       | Castleberry |
| 8. HONORS AND ACADEMIC CONVOCATIONS<br>Chair, Professor Michael S. Castleberry                                 | Castleberry |
| 9. LIBRARIES<br>Chair, Professor Keith E. Smith  | Agnew       |
| 10. PHYSICAL FACILITIES<br>Chair, Professor Gregory Ludlow   | Robinson    |
| 11. PROFESSIONAL ETHICS AND ACADEMIC FREEDOM<br>Chair, Professor Gerald P. Johnston                            | Wirtz       |
| 12. RESEARCH<br>Chair, Professor Sharon Lynch  | Solomon     |
| 13. UNIVERSITY AND URBAN AFFAIRS<br>Chair, Professor Yvonne Captain  | Slaby       |
| 14. JOINT COMMITTEE OF FACULTY AND STUDENTS<br>Chair, Professor Laura Youens                                   | Agnew       |

\*Member of the Senate

MEMBERS OF THE FACULTY SENATE COMMITTEES  
1997-98 Session

Executive Committee

Smith A101A	Lilien F. Robinson (CSAS), Chair	4-7094
Phillips 310	Hugh L. Agnew (ESIA)	4-6232
2134 G St. #423	Michael S. Castleberry (GSEHD)	4-1510
Phillips 643	Walter K. Kahn (SEAS)	4-7186
Ross 210	Frank J. Slaby (SMHS)	4-8813
Sto 409	Lewis D. Solomon (GWLS)	4-6753
Mon 403D	Philip W. Wirtz (SBPM)	4-6369
Rice 8th Flr	Stephen J. Trachtenberg, President, <u>ex officio</u>	4-6500

ADMINISTRATIVE MATTERS AS THEY AFFECT THE FACULTY

\*Chair: Seale, William E., Finance  
Oertel, Yolanda, Pathology  
Simion, Rodica, Mathematics  
Sullivan, Patricia A., Exercise Science  
Zaghloul, Mona E., EECS

ex officio:

Bortz, Walter., Vice President for Administrative and Info. Svcs.  
Keimowitz, Robert I., Dean of the Medical Center for Academic Affairs  
Katz, Louis H., Vice President and Treasurer  
\*Wirtz, Philip W., Executive Committee Liaison

ADMISSIONS POLICY, STUDENT FINANCIAL AID, AND ENROLLMENT MANAGEMENT

\*Chair: Yezer, Anthony M., Economics  
Huve, Gerard, Romance Languages  
Kordis, William, Naval Science  
McGraw, Stephen, Emergency Medicine

ex officio:

Chernak, Robert A., Vice President for Student & Academic Supp. Svcs.  
\*Kahn, Walter K., CMEE Executive Committee Liaison  
Lehman, Donald R., Vice President for Academic Affairs  
Napper, Kathryn, Director of Admissions  
Reynolds, Louisa, Director, Graduate Enrollment Support Services  
Rypkema, Geri, Director, Fellowship & Graduate Student Support  
Selinsky, Brian P., Registrar  
Siegelman, Carol, Associate Vice President for Research & Grad. Studies  
Siple, Adam, Student Liaison  
Small, Daniel, Director of Enrollment Management Administration

\*Member of the Senate



APPOINTMENT, SALARY, AND PROMOTION POLICIES, (INCLUDING FRINGE BENEFITS)

\*Chair: Boswell, John G., Educational Leadership

Abravanel, Eugene, Psychology

Achrol, Ravi, Marketing

Davis, D.O., Radiology

Hill, Peter P., History (Emeritus)

Katz, Irving, Mathematics

Kyriakopoulos, Nicholas, EECS

Park, Robert E., Law

Quitslund, Jon, English

Sarkani, Shahram, CMEE

West, Lynda, Teacher Prep. & Special Ed.

\*Wirtz, Philip W., Management Science

ex officio:

Bortz, Walter M., Vice President for Administrative & Info. Svcs.

\*Kahn, Walter K., Executive Committee Liaison

Kaplan, Susan, Associate Vice President for Human Resources

Katz, Louis H., Vice President and Treasurer

Lehman, Donald R., Vice President for Academic Affairs

ATHLETICS AND RECREATION

\*Chair: Silber, David E., Psychology

Granger, Mary, Management Science

Harizanov, Valentina, Mathematics

Kirsch, Arthur D., Statistics

Lawrence, Ralph T., Naval Science

McHugh, Patrick, Management Science

Paup, Donald C., Exercise Science

Rowley, David, Chemistry

Sullivan, Patricia A., Exercise Science

Turley, Catherine, Radiology

Weintraub, Herbert D., Anesthesiology

ex officio:

Arcati, Michael, Student Liaison

Chernak, Robert A., Vice President for Student & Academic Supp. Svcs.

Friedenthal, Jack H., Dean, National Law Center

Kvancz, Jack, Director of Athletics and Recreation

\*Solomon, Lewis D., Executive Committee Liaison

Warner, Mary Jo, Senior Associate Director of Athletics & Recreation

\*Member of the Senate

EDUCATIONAL POLICY

\*Chair: Sodaro, Michael J., Political Science/IERES  
Churchill, R. Paul, Philosophy  
Karcher, Donald, Pathology  
McGraw, Steve, Emergency Medicine  
Hufford, Terry L., Biological Sciences

ex officio:

Chernak, Robert A., Vice President for Student & Academic Supp. Srvs.  
Futrell, Mary H., Dean, GSEHD  
Karlin, Marnie, Student Liaison  
Lehman, Donald R., Vice President for Academic Affairs  
Napper, Kathryn, Director of Admissions  
\*Robinson, Lilien R., Executive Committee Liaison  
Selinsky, Brian P., Registrar  
Siegelman, Carol, Associate Vice President for Research & Grad. Studies  
Small, Daniel, Director of Enrollment Management Administration  
Stebelman, Scott, Gelman Library

FACULTY DEVELOPMENT AND SUPPORT

\*Chair: Gupta, Murli M., Mathematics  
Detrick, Barbara, Pathology  
Maguire, Brian J., Emergency Medicine  
Miller, Wayne, Exercise Science  
Robinson, E. Arthur, Mathematics  
Sodaro, Michael J., Political Science, IERES

ex officio:

Bortz, Walter M., Vice President for Administrative & Info. Srvs.  
Jackson, Rebecca, Gelman Library  
Linebaugh, Craig, Associate Vice President for Academic Planning  
and Special Projects  
\*Slaby, Frank J., Executive Committee Liaison  
Director, Personnel Services

\*Member of the Senate

FISCAL PLANNING AND BUDGETING

\*Chair: Griffith, William B., Philosophy  
Confessore, Sharon, Human Resource Development  
Fife, Jonathan, Educational Leadership  
Paratore, Salvatore R., Educational Leadership  
Simpson, Marcus, Pathology  
Waters, Robert C., Engineering Management  
\*Yezer, Anthony M., Economics

ex officio:

Boselovic, Don, Assistant Vice President for Budget  
\*Castleberry, Michael S., Executive Committee Liaison  
Chernak, Robert A., V.P., for Student and Academic Supp. Svcs.  
Clough, Craig, Associate Vice President of the Medical Center  
Harding, Harry, Dean, Elliott School of International Affairs  
Katz, Louis H., Vice President and Treasurer  
Lehman, Donald R., Vice President for Academic Affairs  
Siggins, Jack, University Librarian  
Whitaker, Roger, Associate Vice President for Academic Development and  
Continuing Education

HONORS AND ACADEMIC CONVOCATIONS

\*Chair: Castleberry, Michael S., Teacher Prep. & Special Ed.  
Jones, Douglas, CMEE  
Rashid, Martha, (Emeritus) Educational Leadership  
Regnell, Joan R., Speech & Hearing  
Seavey, Ormond, English  
Swiercz, Paul M., Management Science

ex officio:

Anderson, G. David, Gelman Library  
\*Castleberry, Michael S., Executive Committee Liaison  
Holland, Sandy H., University Relations  
Kasle, Jill F., University Marshal  
Lehman, Donald R., Vice President for Academic Affairs  
Selinsky Brian P., Registrar  
Shipway, Lynn D., Special Assistant to the Vice President for  
Administrative & Information Services  
Urlaub, Ivan, Student Liaison

\*Member of the Senate

LIBRARIES

\*Chair: Smith, Keith E., Accountancy  
Andrews, Avery D., History  
Jarret, Marian, Teacher Prep. & Special Education  
Lewis, John F., Geology  
Phillips, Terry M., Medicine  
Toftoy, Charles, Management Science

ex officio:

\*Agnew, Hugh L., Executive Committee Liaison  
Bader, Shelley A., Director, Medical Library  
Lehman, Donald R., Vice President for Academic Affairs  
Pagel, Scott B., Librarian, Law Library  
Rizzuto, Anthony, Student Liaison  
Siggins, Jack, University Librarian  
Sterling, Christopher, Associate Dean for Graduate Studies, CSAS

PHYSICAL FACILITIES

\*Chair: Ludlow, Gregory, Romance Lang. & Lit.  
Lowe, John, Geography  
Paup, Donald C., Exercise Science  
O'Rear, Charles, Forensic Science  
Sabelli, Bradley W., Theatre & Dance  
Schlagel, Richard H., Philosophy

ex officio:

Bortz, Walter M., Vice President for Administrative & Info. Svcs.  
Ingle, Alan L., Associate Vice President for Business  
Katz, Louis H., Vice President and Treasurer  
Linebaugh, Craig, Associate Vice President for Academic Planning  
and Special Projects  
MacEwen, Virginia, Gelman Library  
Pompan, Jonathan, Student Liaison  
\*Robinson, Lilien F., Executive Committee Liaison

\*Member of the Senate



PROFESSIONAL ETHICS AND ACADEMIC FREEDOM

- \*Chair: Johnston, Gerald A., Law
- Darr, Kurt, Health Sciences Management & Policy
- Freund, Maxine B., Teacher Prep. & Special Ed.
- \*Harrington, Robert J., EECS
- Hartswick, Kim J., Art
- Johnson, Diana, Biological Sciences
- \*Kahn, Walter K., EECS
- Moses, Michael F., Mathematics
- Robinson, David, Jr., Law
- Simon, Gary, Medicine
- Stephanic, Jeffrey, Art
- Wheeler, Charles R., Naval Science

ex officio:

- Caress, Edward A., Interim Dean, Columbian School
- Fields, Deborah, Assistant General Counsel
- Friedenthal, Jack H., Dean, Law
- Linebaugh, Craig, Associate Vice President for Academic Planning  
and Special Projects
- \*Wirtz, Philip W., Executive Committee Liaison

RESEARCH

- \*Chair: Lynch, Sharon, Teacher Prep. & Special Education
- Berman, Barry L., Physics
- Bouscarel, Bernard, Medicine/G.I.
- Detrick, Barbara, Pathology
- Junghenn, Hugo D., Mathematics
- Prasad, Srinivas, Management Science
- Woolf, Frederick, Medicine (Emeritus)

ex officio:

- Dean for Research, Medical Center
- Filstrip, E. Christian, Gelman Library
- Frieder, Gideon, SEAS
- Siegelman, Carol, Associate Vice President for Research & Grad. Studies
- \*Solomon, Lewis D., Executive Committee Liaison

UNIVERSITY AND URBAN AFFAIRS

\*Chair: Captain, Yvonne, Romance Languages  
 Cantarella, Christopher A., Naval Science  
 Nashman, Honey W., Human Services  
 Steeves, Kathleen, Teacher Prep. & Special Education

ex officio:

Cannaday, Helen, Director, multicultural Student Services,  
 Acting Director, International Services Office  
 Cropp, Dwight S., Assistant Vice President for Government Relations  
 Fowler, David, Dean of the School of Business & Public Management  
 Henderson, Francine, Gelman Library  
 Katz, Louis H., Vice President and Treasurer  
 Kinsinger, Adam, Student Liaison  
 \*Slaby, Frank J., Executive Committee Liaison

-----  
 The following Committee is not a Standing Committee of the Faculty Senate  
 but is listed for your information:

JOINT COMMITTEE OF FACULTY AND STUDENTS

Faculty Members:

\*Co-Chair: Youens, Laura, Music  
 \*Agnew, Hugh L., History  
 Detrick, Barbara, Pathology  
 Fife, Jonathan D., Educational Leadership  
 Regnell, Joan, Speech & Hearing  
 Sabelli, Bradley W., Theatre/Dance  
 Simion, Rodica, Mathematics

ex officio:

\*Agnew, Hugh L., Executive Committee Liaison  
 Beaulieu, Adrian, Director of International Programs, ESIA  
 Beil, Cheryl, Director, Enrollment Research & Retention  
 Caress, Edward A., Interim Dean, Columbian School  
 Chernak, Robert A., Vice President for Student & Academic Supp. Svcs.  
 Donnels, Linda, Dean of Students  
 Fields, Deborah, Associate General Counsel  
 Strong, LeNorman J., Director of the Office of Campus Life  
 Wooldridge, Annie B., Assistant Vice President

STUDENT MEMBERS:

Co-Chair: Karlin, Marnie  
 Hartwig, Johna  
 Koslow, Pia  
 Miner, Doug  
 Potter, Carrie  
 Salinas, Rodney  
 Yacnmeneva, Julia

ex officio:

Golparvar, Kuyomars  
 Urlaub, Ivan

\*Member of the Senate

May 9, 1997

FACULTY SENATE COMMITTEES  
1997-98 Session

STANDING COMMITTEE CHAIRS\*  
1997-98

EXEC. CTE.  
LIAISON

- |  |             |
|--|-------------|
| 1. ADMINISTRATIVE MATTERS AS THEY AFFECT THE FACULTY<br>Chair, Professor William E. Seale                      | Wirtz       |
| 2. ADMISSIONS POLICY, STUDENT FINANCIAL AID, AND<br>ENROLLMENT MANAGEMENT<br>Chair, Professor Anthony M. Yezer | Kahn        |
| 3. APPOINTMENT, SALARY, AND PROMOTION POLICIES<br>Chair, Professor John G. Boswell                             | Kahn        |
| 4. ATHLETICS AND RECREATION<br>Chair, Professor David E. Silber  | Solomon     |
| 5. EDUCATIONAL POLICY<br>Chair, Professor Michael J. Sodaro  | Robinson    |
| 6. FACULTY DEVELOPMENT AND SUPPORT<br>Chair, Professor Murli M. Gupta  | Slaby       |
| 7. FISCAL PLANNING AND BUDGETING<br>Chair, Professor William B. Griffith                                       | Castleberry |
| 8. HONORS AND ACADEMIC CONVOCATIONS<br>Chair, Professor Michael S. Castleberry                                 | Castleberry |
| 9. LIBRARIES<br>Chair, Professor Keith E. Smith  | Agnew       |
| 10. PHYSICAL FACILITIES<br>Chair, Professor Gregory Ludlow   | Robinson    |
| 11. PROFESSIONAL ETHICS AND ACADEMIC FREEDOM<br>Chair, Professor Gerald P. Johnston                            | Wirtz       |
| 12. RESEARCH<br>Chair, Professor Sharon Lynch  | Solomon     |
| 13. UNIVERSITY AND URBAN AFFAIRS<br>Chair, Professor Yvonne Captain  | Slaby       |
| 14. JOINT COMMITTEE OF FACULTY AND STUDENTS<br>Chair, Professor Laura Youens                                   | Agnew       |

\*Member of the Senate

APPOINTMENT, SALARY, AND PROMOTION POLICIES, (INCLUDING FRINGE BENEFITS)

\*Chair: Boswell, John G., Educational Leadership

Abravanel, Eugene, Psychology

Achrol, Ravi, Marketing

Davis, D.O., Radiology

Hill, Peter P., History (Emeritus)

Katz, Irving, Mathematics

Kyriakopoulos, Nicholas, EECS

Park, Robert E., Law

Quitslund, Jon, English

Sarkani, Shahram, CMEE

West, Lynda, Teacher Prep. & Special Ed.

\*Wirtz, Philip W., Management Science

ex officio:

Bortz, Walter M., Vice President for Administrative & Info. Svcs.

\*Kahn, Walter K., Executive Committee Liaison

Kaplan, Susan, Associate Vice President for Human Resources

Katz, Louis H., Vice President and Treasurer

Lehman, Donald R., Vice President for Academic Affairs

ATHLETICS AND RECREATION

\*Chair: Silber, David E., Psychology

Granger, Mary, Management Science

Harizanov, Valentina, Mathematics

Kirsch, Arthur D., Statistics

Lawrence, Ralph T., Naval Science

McHugh, Patrick, Management Science

Paup, Donald C., Exercise Science

Rowley, David, Chemistry

Sullivan, Patricia A., Exercise Science

Turley, Catherine, Radiology

Weintraub, Herbert D., Anesthesiology

ex officio:

Arcati, Michael, Student Liaison

Chernak, Robert A., Vice President for Student & Academic Supp. Svcs.

Friedenthal, Jack H., Dean, National Law Center

Kvancz, Jack, Director of Athletics and Recreation

\*Solomon, Lewis D., Executive Committee Liaison

Warner, Mary Jo, Senior Associate Director of Athletics & Recreation

\*Member of the Senate



FISCAL PLANNING AND BUDGETING

- \*Chair: Griffith, William B., Philosophy
- Confessore, Sharon, Human Resource Development
- Fife, Jonathan, Educational Leadership
- Paratore, Salvatore R., Educational Leadership
- Simpson, Marcus, Pathology
- Waters, Robert C., Engineering Management
- \*Yezer, Anthony M., Economics

ex officio:

- Boselovic, Don, Assistant Vice President for Budget
- \*Castleberry, Michael S., Executive Committee Liaison
- Chernak, Robert A., V.P., for Student and Academic Supp. Svcs.
- Clough, Craig, Associate Vice President of the Medical Center
- Harding, Harry, Dean, Elliott School of International Affairs
- Katz, Louis H., Vice President and Treasurer
- Lehman, Donald R., Vice President for Academic Affairs
- Siggins, Jack, University Librarian
- Whitaker, Roger, Associate Vice President for Academic Development and Continuing Education

HONORS AND ACADEMIC CONVOCATIONS

- \*Chair: Castleberry, Michael S., Teacher Prep. & Special Ed.
- Jones, Douglas, CMEE
- Rashid, Martha, (Emeritus) Educational Leadership
- Regnell, Joan R., Speech & Hearing
- Seavey, Ormond, English
- Swiercz, Paul M., Management Science

ex officio:

- Anderson, G. David, Gelman Library
- \*Castleberry, Michael S., Executive Committee Liaison
- Holland, Sandy H., University Relations
- Kasle, Jill F., University Marshal
- Lehman, Donald R., Vice President for Academic Affairs
- Selinsky Brian P., Registrar
- Shipway, Lynn D., Special Assistant to the Vice President for Administrative & Information Services
- Urlaub, Ivan, Student Liaison

PROFESSIONAL ETHICS AND ACADEMIC FREEDOM

\*Chair: Johnston, Gerald A., Law  
Darr, Kurt, Health Sciences Management & Policy  
Freund, Maxine B., Teacher Prep. & Special Ed.  
\*Harrington, Robert J., EECS  
Hartswick, Kim J., Art  
Johnson, Diana, Biological Sciences  
\*Kahn, Walter K., EECS  
Moses, Michael F., Mathematics  
Robinson, David, Jr., Law  
Simon, Gary, Medicine  
Stephanic, Jeffrey, Art  
Wheeler, Charles R., Naval Science

ex officio:

Caress, Edward A., Interim Dean, Columbian School  
Fields, Deborah, Assistant General Counsel  
Friedenthal, Jack H., Dean, Law  
Linebaugh, Craig, Associate Vice President for Academic Planning  
and Special Projects  
\*Wirtz, Philip W., Executive Committee Liaison

RESEARCH

\*Chair: Lynch, Sharon, Teacher Prep. & Special Education  
Berman, Barry L., Physics  
Bouscarel, Bernard, Medicine/G.I.  
Detrick, Barbara, Pathology  
Junghenn, Hugo D., Mathematics  
Prasad, Srinivas, Management Science  
Woolf, Frederick, Medicine (Emeritus)

ex officio:

Dean for Research, Medical Center  
Filstrip, E. Christian, Gelman Library  
Frieder, Gideon, SEAS  
Siegelman, Carol, Associate Vice President for Research & Grad. Studies  
\*Solomon, Lewis D., Executive Committee Liaison

May 9, 1997

FACULTY SENATE COMMITTEES  
1997-98 Session

STANDING COMMITTEE CHAIRS\*  
1997-98

EXEC. CTE.  
LIAISON

- |  |             |
|--|-------------|
| 1. ADMINISTRATIVE MATTERS AS THEY AFFECT THE FACULTY<br>Chair, Professor William E. Seale                      | Wirtz       |
| 2. ADMISSIONS POLICY, STUDENT FINANCIAL AID, AND<br>ENROLLMENT MANAGEMENT<br>Chair, Professor Anthony M. Yezer | Kahn        |
| 3. APPOINTMENT, SALARY, AND PROMOTION POLICIES<br>Chair, Professor John G. Boswell                             | Kahn        |
| 4. ATHLETICS AND RECREATION<br>Chair, Professor David E. Silber  | Solomon     |
| 5. EDUCATIONAL POLICY<br>Chair, Professor Michael J. Sodaro  | Robinson    |
| 6. FACULTY DEVELOPMENT AND SUPPORT<br>Chair, Professor Murli M. Gupta  | Slaby       |
| 7. FISCAL PLANNING AND BUDGETING<br>Chair, Professor William B. Griffith                                       | Castleberry |
| 8. HONORS AND ACADEMIC CONVOCATIONS<br>Chair, Professor Michael S. Castleberry                                 | Castleberry |
| 9. LIBRARIES<br>Chair, Professor Keith E. Smith  | Agnew       |
| 10. PHYSICAL FACILITIES<br>Chair, Professor Gregory Ludlow   | Robinson    |
| 11. PROFESSIONAL ETHICS AND ACADEMIC FREEDOM<br>Chair, Professor Gerald P. Johnston                            | Wirtz       |
| 12. RESEARCH<br>Chair, Professor Sharon Lynch  | Solomon     |
| 13. UNIVERSITY AND URBAN AFFAIRS<br>Chair, Professor Yvonne Captain  | Slaby       |
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